

Legend: Blue Hard-coded
Green Linked to another cell
Black Formula-based

Cash Basis

	FY25 Approved Budget	Jul ACTUALS 12	Aug ACTUALS 11	Sep ACTUALS 10	Oct Projected 9	Nov Projected 8	Dec Projected 7	Jan Projected 6	Feb Projected 5	Mar Projected 4	Apr Projected 3	May Projected 2	Jun Projected 1	FY25 FORECAST	VARIANCE [Projected - Budgeted]	TRACKING, % Budget	YTD % Budget
Enrollment	416.0					14,660.9											
ADA	408.6	280.3	280.3	280.3	280.3	396.0	396.0	396.0	396.0	396.0	396.0	396.0	396.0				
WADA	476.3	326.8	326.8	326.8	326.8	326.8	435.6	435.6	435.6	435.6	435.6	435.6	435.6				
Revenues																	
Local Revenue																	
Prop C	\$ 468,156	\$ 37,086	\$ 66,957	\$ 37,614	\$ 35,667	\$ 36,354	\$ 36,354	\$ 36,354	\$ 36,354	\$ 36,354	\$ 36,354	\$ 36,354	\$ 36,354	\$ 468,156	\$ -	100%	30%
Interest Earnings	\$ 36,000	\$ 3,960	\$ 3,486	\$ 3,571	\$ 3,227	\$ 2,720	\$ 2,720	\$ 2,720	\$ 2,720	\$ 2,720	\$ 2,720	\$ 2,720	\$ 2,720	\$ 36,000	\$ -	100%	31%
Other Pupil Activity Income	\$ 40,000	\$ 873	\$ 9,629	\$ 5,586	\$ 180	\$ 2,966	\$ 2,966	\$ 2,966	\$ 2,966	\$ 2,966	\$ 2,966	\$ 2,966	\$ 2,966	\$ 40,000	\$ -	100%	40%
Intervention Fees	\$ -	\$ 10,125	\$ 2,649	\$ 4,113	\$ 3,918	\$ 5,201	\$ 3,970	\$ 4,301	\$ 4,348	\$ 4,455	\$ 4,268	\$ 4,343	\$ 4,353	\$ 56,044	\$ 56,044	-	16887%
Preschool Tuition	\$ -	\$ -	\$ -	\$ 4,413	\$ 1,921	\$ 1,584	\$ 1,979	\$ 2,474	\$ 1,990	\$ 2,007	\$ 2,112	\$ 2,146	\$ 2,064	\$ 22,689	\$ -	-	4413%
Gifts/Grants Revenue	\$ 878,000	\$ 16,245	\$ 17,590	\$ 314,100	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 314,000	\$ 62,022	\$ 62,022	\$ 62,022	\$ 878,000	\$ -	100%	40%
School Level Fundraising	\$ 123,500	\$ -	\$ -	\$ -	\$ -	\$ 15,438	\$ 15,438	\$ 15,438	\$ 15,438	\$ 15,438	\$ 15,438	\$ 15,438	\$ 15,438	\$ 123,500	\$ -	100%	0%
Miscellaneous Revenue	\$ 82,176	\$ 34	\$ 34	\$ 45	\$ 41	\$ 39	\$ 40	\$ 41	\$ 40	\$ 40	\$ 40	\$ 40	\$ 40	\$ 473	\$ (81,703)	1%	0%
Total Local Revenue	\$ 1,627,832	\$ 68,323	\$ 100,345	\$ 369,442	\$ 50,954	\$ 70,301	\$ 69,467	\$ 70,293	\$ 69,855	\$ 377,979	\$ 125,920	\$ 126,028	\$ 125,956	\$ 1,624,863	\$ (2,969)	100%	33%
State & Federal Revenue																	
State Rev - Basic Formula	\$ 5,389,355	\$ 344,411	\$ 351,910	\$ 442,806	\$ 379,750	\$ 483,810	\$ 483,810	\$ 483,810	\$ 483,810	\$ 483,810	\$ 483,810	\$ 483,810	\$ 483,810	\$ 5,389,355	\$ -	100%	21%
State Rev - Classroom Trust	\$ 141,923	\$ 14,602	\$ 14,419	\$ 14,616	\$ 14,505	\$ 14,498	\$ 14,498	\$ 14,498	\$ 14,498	\$ 14,498	\$ 14,498	\$ 14,498	\$ 14,498	\$ 174,122	\$ 32,199	123%	31%
State Rev - Other State	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	-	50000%
State Rev - IRSG	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	0%
Federal - Breakfast/Lunch Prg	\$ 375,540	\$ 17,140	\$ -	\$ -	\$ 52,967	\$ 38,179	\$ 38,179	\$ 38,179	\$ 38,179	\$ 38,179	\$ 38,179	\$ 38,179	\$ 38,179	\$ 375,540	\$ -	100%	5%
Federal - CSP	\$ 201,875	\$ -	\$ -	\$ 41,591	\$ -	\$ 41,591	\$ 41,591	\$ 41,591	\$ 41,591	\$ 41,591	\$ 41,591	\$ 41,591	\$ 41,591	\$ 201,875	\$ -	100%	21%
Federal - Title/SPED	\$ 451,236	\$ 15,696	\$ -	\$ 57,597	\$ 34,866	\$ 57,597	\$ 57,597	\$ 57,597	\$ 57,597	\$ 57,597	\$ 57,597	\$ 57,597	\$ 57,597	\$ 451,236	\$ -	100%	16%
Total State & Federal Revenue	\$ 6,559,930	\$ 391,849	\$ 366,329	\$ 606,610	\$ 482,088	\$ 536,486	\$ 635,674	\$ 536,486	\$ 536,486	\$ 635,674	\$ 536,486	\$ 536,486	\$ 841,472	\$ 6,642,128	\$ 82,199	101%	21%
TOTAL REVENUES	\$ 8,187,762	\$ 460,172	\$ 466,674	\$ 976,052	\$ 533,042	\$ 606,787	\$ 705,141	\$ 606,780	\$ 606,341	\$ 1,013,653	\$ 662,406	\$ 662,514	\$ 967,428	\$ 8,266,991	\$ 79,229	101%	23%
Expenditures																	
Salaries	\$ 4,005,114	\$ 265,371	\$ 263,001	\$ 360,883	\$ 337,905	\$ 347,244	\$ 347,244	\$ 347,244	\$ 347,244	\$ 347,244	\$ 347,244	\$ 347,244	\$ 347,244	\$ 4,005,114	\$ -	100%	22%
Benefits	\$ 1,297,776	\$ 79,945	\$ 78,837	\$ 103,114	\$ 106,940	\$ 116,118	\$ 116,118	\$ 116,118	\$ 116,118	\$ 116,118	\$ 116,118	\$ 116,118	\$ 116,118	\$ 1,297,776	\$ -	100%	20%
Staff-Related Costs	\$ 45,150	\$ 1,995	\$ 692	\$ 1,656	\$ 734	\$ 5,009	\$ 5,009	\$ 5,009	\$ 5,009	\$ 5,009	\$ 5,009	\$ 5,009	\$ 5,009	\$ 45,150	\$ -	100%	10%
Instructional Supplies (Materials, Textbooks)	\$ 152,269	\$ 17,617	\$ 25,565	\$ 21,326	\$ 18,139	\$ 8,703	\$ 8,703	\$ 8,703	\$ 8,703	\$ 8,703	\$ 8,703	\$ 8,703	\$ 8,703	\$ 152,269	\$ -	100%	42%
Instructional Services (Direct Student)	\$ 117,209	\$ 8,055	\$ 2,874	\$ 2,550	\$ 20,580	\$ 10,394	\$ 10,394	\$ 10,394	\$ 10,394	\$ 10,394	\$ 10,394	\$ 10,394	\$ 10,394	\$ 117,209	\$ -	100%	11%
Facility Cost	\$ 912,659	\$ 39,772	\$ 186,691	\$ 12,062	\$ 104,235	\$ 103,000	\$ 103,000	\$ 103,000	\$ 103,000	\$ 103,000	\$ 97,500	\$ 97,500	\$ 97,500	\$ 1,150,260	\$ 237,601	126%	26%
Occupancy Cost	\$ 354,500	\$ 17,203	\$ 32,634	\$ 81,448	\$ 77,293	\$ 18,240	\$ 18,240	\$ 18,240	\$ 18,240	\$ 18,240	\$ 18,240	\$ 18,240	\$ 18,240	\$ 354,500	\$ -	100%	37%
Office & Business	\$ 326,043	\$ 13,059	\$ 29,797	\$ 16,652	\$ 84,193	\$ 22,793	\$ 22,793	\$ 22,793	\$ 22,793	\$ 22,793	\$ 22,793	\$ 22,793	\$ 22,793	\$ 326,043	\$ -	100%	18%
School Lunch Program	\$ 390,540	\$ 275	\$ 36,177	\$ 640	\$ 80,942	\$ 34,063	\$ 34,063	\$ 34,063	\$ 34,063	\$ 34,063	\$ 34,063	\$ 34,063	\$ 34,063	\$ 390,540	\$ -	100%	9%
Technology	\$ 115,690	\$ 11,929	\$ 10,181	\$ 8,130	\$ 13,952	\$ 8,937	\$ 8,937	\$ 8,937	\$ 8,937	\$ 8,937	\$ 8,937	\$ 8,937	\$ 8,937	\$ 115,690	\$ -	100%	26%
Transportation	\$ 12,090	\$ -	\$ 588	\$ 1,080	\$ -	\$ 1,303	\$ 1,303	\$ 1,303	\$ 1,303	\$ 1,303	\$ 1,303	\$ 1,303	\$ 1,303	\$ 12,090	\$ -	100%	14%
9999 TOTAL EXPENDITURES	\$ 7,729,040	\$ 455,221	\$ 667,037	\$ 609,541	\$ 844,913	\$ 675,804	\$ 675,804	\$ 675,804	\$ 675,804	\$ 675,804	\$ 670,304	\$ 670,304	\$ 670,304	\$ 7,966,641	\$ 237,601	103%	22%
NET INCOME	\$ 458,722	\$ 4,951	\$ (200,363)	\$ 366,511	\$ (311,871)	\$ (69,016)	\$ 29,338	\$ (69,024)	\$ (69,463)	\$ 337,850	\$ (7,897)	\$ (7,789)	\$ 297,124	\$ 300,350	\$ (158,372)		
Starting Cash Balance	\$ 2,291,575	\$ 2,291,575	\$ 2,295,477	\$ 2,095,622	\$ 2,464,769	\$ 2,152,898	\$ 2,083,881	\$ 2,113,219	\$ 2,044,195	\$ 1,974,732	\$ 2,312,582	\$ 2,304,685	\$ 2,296,896	\$ 2,291,575			
Principal	\$ (280,427)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
Equity Contribution	\$ (500,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
Ending Cash Balance	\$ 2,750,297	\$ 2,295,477	\$ 2,095,622	\$ 2,464,769	\$ 2,152,898	\$ 2,083,881	\$ 2,113,219	\$ 2,044,195	\$ 1,974,732	\$ 2,312,582	\$ 2,304,685	\$ 2,296,896	\$ 2,594,020	\$ 2,594,020			

KEY METRICS														
Days Cash on Hand (inc. capex), forecasted	130	153	114	130	102	97	98	95	91	106	106	105	119	119
Net income margin, %	5.6%	1.1%	-42.9%	37.6%	-58.5%	-11.4%	4.2%	-11.4%	-11.5%	33.3%	-1.2%	-1.2%	30.7%	3.6%
DESE Fund Balance	35.6%	28.8%	26.3%	30.9%	27.0%	26.2%	26.5%	25.7%	24.8%	29.0%	28.9%	28.8%	32.6%	32.6%
Annual Rent / Debt Service	\$ 912,659													\$ 1,150,260
Debt Service Coverage	1.50	0.59	-0.18	4.98	-2.73	0.45	1.74	0.45	0.44	5.80	1.18	1.18	5.19	1.26
Debt to Asset Ratio	0.86	0.89	0.91	0.89	0.89	0.89	0.89	0.89	0.89	0.89	0.89	0.89	0.89	0.89
Personnel, % Revenue	64.8%	75.0%	73.2%	47.5%	83.5%	76.4%	65.7%	76.4%	76.4%	45.7%	70.0%	69.9%	47.9%	64.1%
Rent/Debt Service, % Revenues	11.1%	8.6%	40.0%	1.2%	19.6%	17.0%	14.6%	17.0%	17.0%	10.2%	14.7%	14.7%	10.1%	13.9%
Facilities (Rent, Utilities, Maint.), % Revenues	15.5%	12.4%	47.0%	9.6%	34.1%	20.0%	17.2%	20.0%	20.0%	12.0%	17.5%	17.5%	120.8%	18.2%

DESE Annual Dashboard

> 60 days, unrestricted
Positive
3% or greater
>= 1.1x
< 0.9